



**FLEET MARINE FORCE, ATLANTIC, MARINE FORCES COMMAND,
MARINE FORCES NORTHERN COMMAND
OPERATIONAL EXCELLENCE AND SAFETY POLICY STATEMENT**

Operational Excellence shall be the standard for every Marine, assigned Sailor, and civilian Marine to achieve. Safety is inherent in every action we accomplish with excellence in mind. The safety of our Marines, Sailors, and civilians is fundamental to force preservation and critical for leaders at every level, to include peer leaders, in this command. Safety is a habit and a mindset - it is the hallmark of a true professional. It is a continuous process of evaluation that demands individual and collective attention at all times. Preserving our most valuable resource - the individual Marine, Sailor, and civilian, is our responsibility to each other, to the country, to our Marine Corps, each of which expects

us to be most ready when others are not. The enemies of safe practices are many, to include: complacency, anxiety, a lack of supervision, unpreparedness, lack of training, lethargy, forgetfulness, and over-zealousness. These are a formidable team of opponents and can be lethal if left unaddressed by engaged leaders, peers, and teammates. Our processes for hazard identification and risk mitigation must be continuous, must apply to all members of our command regardless of grade, experience, or billet, and must be enforced by every member of the command.

Non-hostile loss of life and serious injury is truly tragic: a loss to the Marine's, Sailor's, or civilian's family, his/her unit, and his/her friends. Regardless the cause, from the pressures of behavioral health concerns to preventable training and recreational actions, we must rededicate ourselves to eliminating mishaps. Executing your duties, to standard, and using the Risk Management process will be the guiding policy for all leaders, Marines, and assigned personnel. You will also ensure this process is used during liberty and leave periods and the associated outdoor activities.

As important to our commitment of taking care of seniors, juniors, and peers is, the attention we each must pay to the changing conditions, attitudes, significant events, and stressors that affect us all. We are our fellow Marine's, Sailor's, and civilian's keeper and if he or she are acting out of character, you must do your part to alert the chain of command.

Risk management is both a combat multiplier and a force preservation mechanism. I expect leaders at all levels to develop, exemplify, and enforce a continuous force preservation mindset. Our people deserve nothing less - our Corps' legacy demands that every Marine, Sailor, and civilian remains ready for the fight. Enforce the standard of force preservation - remain ready to fight and Semper Fidelis!

M. E. LANGLEY

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