



**FLEET MARINE FORCE, ATLANTIC, MARINE FORCES COMMAND,
MARINE FORCES NORTHERN COMMAND
SUPPLY AND MAINTENANCE READINESS POLICY STATEMENT**

Inspections provide the mechanism by which we measure materiel readiness. The end state is the ability of our Force to respond anytime, any place, anywhere our Nation calls. We must retain our expeditionary ethos and readiness is fundamental to being expeditionary.

Command Accountability

Supply and maintenance readiness are command responsibilities as vital as personnel readiness. Commanders at all levels will be personally engaged in readiness information reporting and will personally receive equipment readiness briefs weekly. Commanders should be asking unit readiness questions every day. This responsibility cannot be delegated.

Field Supply and Maintenance Analysis Office inspection results have shown that the engagement and the personal interest of the Commander is the single most important factor influencing unit performance. Your Marines, Sailors, and civilians deserve your undying commitment to being ready.

Staff Responsibility and Stewardship

We operate as a team. The unit commander cannot ensure readiness alone. An inextricable link exist between operators, maintainers, supply personnel, unit staff, and leaders at every level and this linkage is vital in maintaining our materiel readiness posture. This requires constant, meaningful, and accurate communication up, down, and across every unit and command. Stewardship is not a chart, nor a statistic, it is a personal commitment. Do not get fixated on the numbers, it is the work that matters the most. Quality control performed by small unit leaders ensures the effort matters.

Training and Readiness

We must train as we fight. Marines, Sailors, and civilians cannot be well lead and supervised by leaders who don't understand how to use our equipment. Leaders at all levels must know and fundamentally understand technologies and systems like the Global Combat Support System-Marine Corps. Maximize the use of all available training venues to ensure both the current and the next generation of Marines, Sailors, and civilians are well prepared to execute total lifecycle management. Materiel readiness is a force multiplier. We should never be faced with the prospect of deploying with degraded or unserviceable gear. To be ready when our Nation is least ready demands an elevated level of performance in supply and maintenance readiness. I expect all units to achieve at a minimum "low-risk" Field Supply and Maintenance Analysis Office inspection results. Success in achieving this standard will require the teamwork we are known for - remain ready and Semper Fidelis. Be ready to answer the call!

M. E. LANGLEY

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